

UNITED STATES SECURITIES AND EXCHANGE
COMMISSION

Washington, D.C. 20549

INITIAL STATEMENT OF BENEFICIAL OWNERSHIP OF
SECURITIES

OMB APPROVAL

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Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934
or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person* <u>Gagnon Benjamin</u>	2. Date of Event Requiring Statement (Month/Day/Year) 04/01/2026	3. Issuer Name and Ticker or Trading Symbol <u>Keel Infrastructure Corp. [KEEL]</u>	
		4. Relationship of Reporting Person(s) to Issuer (Check all applicable) <input checked="" type="checkbox"/> Director 10% Owner <input checked="" type="checkbox"/> Officer (give title below) <u>Chief Executive Officer</u>	5. If Amendment, Date of Original Filed (Month/Day/Year)
(Last) (First) (Middle) 120 BROADWAY SUITE 1075			6. Individual or Joint/Group Filing (Check Applicable Line) <input checked="" type="checkbox"/> Form filed by One Reporting Person Form filed by More than One Reporting Person
(Street) NEW YORK NY 10004			
(City) (State) (Zip)			

Table I - Non-Derivative Securities Beneficially Owned

1. Title of Security (Instr. 4)	2. Amount of Securities Beneficially Owned (Instr. 4)	3. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)	4. Nature of Indirect Beneficial Ownership (Instr. 5)
Common Shares	1,073,269	D	

Table II - Derivative Securities Beneficially Owned
(e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 4)	2. Date Exercisable and Expiration Date (Month/Day/Year)		3. Title and Amount of Securities Underlying Derivative Security (Instr. 4)		4. Conversion or Exercise Price of Derivative Security	5. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)	6. Nature of Indirect Beneficial Ownership (Instr. 5)
	Date Exercisable	Expiration Date	Title	Amount or Number of Shares			
Stock Options (Right to Buy)	(1)	06/29/2026	Common Shares	500,000	3.6 ⁽²⁾	D	
Stock Options (Right to Buy)	(3)	12/08/2026	Common Shares	125,000	5.84 ⁽²⁾	D	
Stock Options (Right to Buy)	(4)	05/19/2027	Common Shares	312,500	1.76 ⁽²⁾	D	
Stock Options (Right to Buy)	(5)	12/27/2027	Common Shares	200,000	0.39 ⁽²⁾	D	
Stock Options (Right to Buy)	(6)	06/30/2028	Common Shares	50,000	1.36 ⁽²⁾	D	
Stock Options (Right to Buy)	(7)	12/22/2028	Common Shares	250,000	2.75 ⁽²⁾	D	
Stock Options (Right to Buy)	(8)	09/30/2029	Common Shares	500,000	2.16 ⁽²⁾	D	
Restricted Stock Units	(9)	(9)	Common Shares	646,738	(10)	D	

Explanation of Responses:

- On June 29, 2021 the reporting person was granted 500,000 stock options which have fully vested.
- The price was converted into its U.S. Dollar equivalent using the Bank of Canada daily exchange rate on March 30, 2026 (at CAD 1.00 = USD 0.718).
- On December 8, 2021 the reporting person was granted 125,000 stock options which have fully vested.
- On May 19, 2022 the reporting person was granted 312,500 stock options which have fully vested.
- On December 27, 2022 the reporting person was granted 200,000 stock options which have fully vested.
- On June 30, 2023 the reporting person was granted 50,000 stock options which have fully vested.
- On December 22, 2023 the reporting person was granted 250,000 stock options which have fully vested.
- On September 30, 2024 the reporting person was granted 500,000 stock options which vest in equal installments at September 30, 2024, March 30, 2025, September 30, 2025 and March 30, 2026.
- Represents restricted stock units ("RSUs") that vest yearly in three equal installments starting July 10, 2026.
- Each RSU represents a contingent right to receive one common share or an equivalent value in cash at the issuer's election.

Remarks:

Exhibit List - Exhibit 24.1 Power of Attorney

/s/ Rachel Silverstein, as 04/01/2026

[attorney-in-fact](#)

** Signature of Reporting
Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 5 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

Power of Attorney

Know all by these presents, that the undersigned hereby makes, constitutes and appoints each of Rachel Silverstein and Rob Lovett, with full power of substitution and re-substitution, acting individually, as the undersigned's true and lawful attorney-in-fact, with full power and authority as hereinafter described on behalf of and in the name, place and stead of the undersigned to:

- (1) obtain credentials (including codes or passwords) to enable the undersigned to submit and file documents, forms and information required by Section 16(a) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or any rule or regulation of the U.S. Securities and Exchange Commission ("SEC") via the Electronic Data Gathering and Retrieval ("EDGAR") system, including: (i) preparing, executing in the undersigned's name and on the undersigned's behalf and submitting to the SEC a Form ID (and any amendments thereto) or any other documents necessary or appropriate to obtain such credentials and legally binding the undersigned for purpose of the Form ID or such other documents; and (ii) enrolling the undersigned in EDGAR Next or any successor filing system;
 - (2) act as an account administrator for the undersigned's EDGAR account, including: (i) appointing, removing and replacing account administrators, technical administrators, account users and delegated entities; (ii) maintaining the security of the undersigned's EDGAR account, including modification of access codes; (iii) maintaining, modifying and certifying the accuracy of information on the undersigned's EDGAR account dashboard; and (iv) taking any other actions contemplated by Rule 10 of Regulation S-T;
 - (3) execute for, and on behalf of, the undersigned, in the undersigned's capacity as an officer and/or director of Keel Infrastructure Corp. (the "Company"), Form 3, 4 or 5 relating to the Company in accordance with Section 16(a) of the Exchange Act and the rules and regulations promulgated thereunder and Form 144 in accordance with Rule 144 under the Securities Act of 1933, as amended (the "Securities Act");
 - (4) do and perform any and all acts for, and on behalf of, the undersigned that may be necessary or desirable to prepare, complete and execute any such Form 3, 4 or 5 or Form 144 and any amendments thereto or other required reports and timely file such forms or reports with the SEC and any stock exchange or similar authority as considered necessary or advisable under Section 16(a) of the Exchange Act or Rule 144 under the Securities Act; and
 - (5) take any other action of any type whatsoever in connection with the foregoing that, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such terms and conditions as such attorney-in-fact may approve in such attorney-in-fact's sole discretion.
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The undersigned hereby acknowledges that: (i) the foregoing attorneys-in-fact are serving in such capacity at the request of the undersigned; (ii) this Power of Attorney authorizes, but does not require, each such attorney-in-fact to act in his or her discretion on information provided to such attorney-in-fact without independent verification of such information; (iii) any documents prepared and/or executed by any attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such information and disclosure as such attorney-in-fact, in his or her sole discretion, deems necessary or advisable; (iv) neither the Company nor any attorney-in-fact assumes (a) any liability for the undersigned's responsibility to comply with the requirements of the Exchange Act or the Securities Act, (b) any liability of the undersigned for any failure to comply with such requirements or (c) any obligation or liability of the undersigned for profit disgorgement under Section 16(b) of the Exchange Act; and (v) this Power of Attorney does not relieve the undersigned from responsibility for compliance with the undersigned's obligations under the Exchange Act or the Securities Act, including, without limitation, the reporting requirements under Section 16(a) of the Exchange Act.

This Power of Attorney shall remain in full force and effect until the undersigned is no longer required to file Forms 3, 4 and 5 or Form 144 with respect to the undersigned's holdings of, and transactions in, securities issued by the Company, unless earlier revoked as to any attorney-in-fact by the undersigned in a signed writing delivered to such attorney-in-fact.

[Signature Page Follows]

IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of this 31 day of March, 2026.

By: /s/ Benjamin Gagnon
Name: Benjamin Gagnon